



Stronger Together

Inclusive communities where people of all abilities are valued.

ANNUAL REPORT 2019 - 2020





Together we are Stronger: Facing the Challenges of the COVID-19 Global Pandemic

As the end of fiscal year 2019 – 2020 approached, little did we know the challenges that lay ahead.

The emergence of COVID-19 in our communities, and the vital and necessary precautions required to protect ourselves and protect others from transmission of, and infection by this virus presented countless challenges to individuals, families and communities. We know that the pandemic poses a greater risk of illness and serious complications to many individuals, including persons of all ages living with developmental disabilities, and persons residing in congregate living settings.

Since the onset of the COVID-19 pandemic, Sunbeam staff have faced many challenges and adapted to the constantly changing environment while continuing to provide the essential supports and services to the individuals and families we serve. During these unprecedented times, we also recognize the importance of self-care, because to take care of others you must also take care of yourself.

Knowing that guidance from government and health authorities regarding pandemic precautions continues to change and develop over time, our promise is to keep the community informed through resources available on the "COVID-19 Info" page currently available on Sunbeam's website.

Moving forward into the 2020 – 2021 year, we are committed to keeping our focus on safeguarding the health and wellness of our persons-served, the staff who support them, our volunteers and other community partners. We continue to work with government and health authorities, our clients, their families, and our staff to consider creative, but safe options to support the family bonds and community connections that are more important than ever.







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Message from the Board President & CEO

2019 - 2020 has been a year like no other. Sunbeam went through significant changes at the Governance and Leadership tables, with Ben Spengen and Jeremy Legg taking on the Board President and Vice-President roles respectively, and saying farewell to our former Executive Director, Bob Butella, early in the year. Special thanks to Laura Thies for her competent leadership as interim Executive Director while the Board proceeded with an extensive recruitment and selection process. In January 2020, we welcomed Brian Swainson as Sunbeam's new Chief Executive Officer, bringing his years of professional experience in health, community and not-for-profit sectors, and his lived experience with supporting and empowering vulnerable persons to live their best lives with dignity and respect.

Work continued this year to prepare Sunbeam's newest group home, Birchmount House, to welcome 6 new residents in the fall of 2020. We are extremely pleased to create this additional residential capacity in Waterloo Region, to support the needs of individuals having developmental disabilities who also live with complex medical conditions requiring specialized care.

A review of Sunbeam's overall governance, vision, mission and values revealed the scope and growth of the organization which led the Board of Directors to update the corporate objects and initiate a name change this year reflective of our service in the community. Guided by our strategic plan, we look forward to developing further organizational growth with an intentional focus

on meeting the current and anticipated future needs of the individuals, families and communities we serve. We will deliver on our commitment to continuous guality improvement by taking a holistic approach to fostering an environment of innovation and inclusiveness, by:

- ✓ Keeping our focus on quality, person-centered programs and services,
- Supporting the strengths and development of our dedicated staff and volunteers,
- ✓ Nurturing our collaborative partnerships in the community, and
- ✓ Continuing to work closely with our government partners.

We have never been more proud of and thankful for our front-line staff members, and all our dedicated employees who continue to work passionately in support of all the individuals we serve during the COVID-19 pandemic. Supported by strong communications within the organization and working under constantly developing guidelines provided by government and health authorities, the Sunbeam team has worked closely together in all risk mitigation efforts, to safeguard the health and wellness of clients and staff alike. Many learnings and innovative solutions from this crisis will strengthen our delivery of client programs and services moving forward.

As we move towards a refresh of the organization's Strategic Plan, we hold steadfast our objective to enhance the lives of people with diverse and complex developmental disabilities. Key to our success are the collective efforts of the Sunbeam family and the communities we serve, to create "inclusive communities where people of all abilities are valued."

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Ben Spengen Board President

Bran Spainson

Brian Swainson Chief Executive Officer

2019 - 2020 What a Year It's Been

We are a growing service provider

- Expansion of service volumes and addition of new programming
- Continued growth in demand for our seating clinic
- Caregiver respite and passport services
- Development of a new group home to serve medically complex persons, opening in the fall of 2020

We embrace innovation and partnerships

- Sunbeam continues to be a valued service provider funded by the Ministry of Children, Community & Social Services, and is the only Developmental Services provider in Waterloo Region having specialized services to support medically complex and/or technology-dependent persons
- Sunbeam Developmental Resources Centre is the lead agency for the Waterloo Region Coordinated Service Planning Program, which consists of a collaborative partnership with Lutherwood, Carizon, KidsAbility, Waterloo Region Catholic School Board, Waterloo Region Public School Board, Region of Waterloo (Child and Youth Planning Table, and Infant Development), Conseil scolaire catholique MonAvenir, Conseil scolaire Viamonde, Waterloo Wellington Local Health Integration Network, Family and Children's Services of Waterloo Region, and Waterloo Region Family Network.
- The generosity of our donors allows us to enhance • Sunbeam is also a member of the Waterloo Region the breadth and quality of programs and services Special Needs Strategy Planning Table. we provide in the communities we serve.





- Member in good standing of the Ontario Association on Developmental Disabilities (OADD). the Ontario Hospital Association (OHA), Ontario Agencies Supporting Individuals with Special Needs OASIS), the Great Lakes Society for Developmental Services of Ontario.
- Our Seating Clinic, Specialized Dental Clinic, Therapeutic Pool and Snoezelen Spa are unique therapeutic amenities and supports available to the community.

We provide quality standards of care, in a safe, secure and inclusive environment

- Sunbeam Community Living Services complies with regulated Quality Assurance Measures (all ages) and Licensing Requirements (for children in residential and respite programs), as confirmed by mandatory annual compliance reviews by the Ministry of Children, Community and Social Services.
- In June of 2019, Sunbeam received its Agency Compliance letter from the Ministry attesting to the successful results of its annual quality and compliance review.

We appreciate and value our community's support

• Our caring community volunteers bring friendship and joy to so many of the persons we serve.

Governance & Leadership

Sunbeam Community & Developmental Services is governed by a voluntary Board of Directors.

The Board is comprised of a diverse group of skilled, talented and experienced community leaders who give generously of their time to attend Committee and monthly Board meetings. The Chief Executive Officer and Management Team are responsible for the day to day operations of the organization and report regularly to the Board of Directors.

2019-2020

Board of Directors

Ben Spengen, President

- Jeremy Legg, Vice President
- Shamendree Naidoo, Treasurer
- Deb Pickles, Secretary
- Bobbie Dawson
- David Otto
- Sandra Roxborough
- Susan Russell
- Mark Schneider
- Erika Traub
- Krista Trow
- Lynn Woodbeck

Governance Committee

Mark Schneider, Chair

- Sandra Roxborough
- Krista Trow
- Lynn Woodbeck
- Ben Spengen, Ex-Officio

Finance & Audit Committee

Shamendree Naidoo, Chair

- David Otto
- Deb Pickles
- Susan Russell
- Ben Spengen, Ex-Officio



Fall 2020

Management Team

Brian Swainson, Chief Executive Officer

Laura Thies, Chief Operating Officer Developmental Services Ontario

- Nancy Plater, Director
- Nancy Gilchrist, Manager
- Michael Dionisi, Supervisor

Sunbeam Developmental Resource Centre

- Tracy Erb, Director
- Neil Butler, Manager
- Tracey-Ann Corrigan, Supervisor
- Deborah Gellatly, Manager
- Steve Sindle, Supervisor

Sunbeam Community Living Services

- Lourdes Toro, Director
- Kanika Kohli, Manager
- Beverley Clarke, Nurse Manager
- Heather Liesegang, Nurse Manager
- Shereta Bowers, (Acting) Supervisor
- Dawn Dubien, Supervisor
- Gary Gfroerer, Supervisor
- Annette Hrab, Supervisor
- Michelle Hunter, Supervisor
- Wendy King, Supervisor
- Kelly Lawley, Supervisor
- Dana Love, Supervisor
- Adrian Schadenberg, Supervisor

Tim Wilson, Chief Administrative Officer Administration and Support Services

- Sana Ali, Manager, Financial Services
- Dan Deruytter, Manager, Plant Operations
- Natalie Perna, Manager, People & Culture

Susan Stark, Manager, Community Engagement

SUNBEAM'S VISION, MISSION AND VALUES are the foundation of everything we do...

VISION

Inclusive communities where people of all abilities are valued.

VALUES

We believe in:

Openness	An open cultur and joyful wor
Responsive	With thoughtfor opportunities a
Communication	Great commur as an organiza
Planfulness	We believe it is in all our goal s delivery.
Collaboration	Working toget best possible o



MISSION

Providing innovative opportunities that enable the people we support to reach their goals and achieve recognition of their value in the community.

re creates a deeply respectful, honest rking environment.

ulness we proactively engage our and challenges.

nication is a cornerstone to our success ation.

is necessary to be intentionally strategic setting, planning, operations and service

ther towards shared success leads to the outcomes.

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The Sunbeam Community



Sunbeam **Developmental Resource Centre**

www.sdrc.ca

Formerly known as the **Developmental Services Resource** Centre, the newly named and branded Sunbeam Developmental Resource Centre (SDRC) assists children and adults living with developmental disabilities, and their caregivers in evaluating needs and connecting with community services and supports.



Sunbeam **Community Living** Services

www.sunbeamcommunity.ca

Sunbeam Community Living Services serves individuals of all ages, having a variety of unique strengths, abilities and needs in our residential group homes, respite programs, day program, passport services, summer camp, and other therapeutic services and amenities.



Central West Region

Developmental Services Ontario -**Central West Region**

www.dsocwr.ca

Sunbeam is the host agency for Developmental Services Ontario - Central West Region, which is the regional access point for adult developmental services funded by the Ministry of Children, Community and Social Services (MCCSS) in Ontario. The DSO provides services in the areas of intake, eligibility, assessment, resource matching and service navigation. Referrals to services include specialized supports, housing supports, community participation supports, caregiver respite and referral to the Passport program.



Administration and **Support Services**

Key to the success of Sunbeam's three operating divisions outlined are the administrative and support functions provided by our People & Culture Team. Financial Services Team. Management Information Systems Team and Plant Operations Team and more.

> Our family is so grateful to have a "go-to" person in the midst of our overwhelm, when it's so hard to sort out doctors, therapists, agencies and all the other things that come with special needs life. We're thankful for our Service Planning Coordinator and how she helps us stay resilient. " -Parent

Thanks to all the group home staff for making our daughter's birthday yesterday the best it could be. We truly appreciate your efforts. She sure felt special and loved. Our daughter was so very sweet and happy and thankful on our window / party visit last evening. She sang along with us and had nonstop smiles. We left with our hearts filled with joy and still feel it today.

-Parent

Sunbeam's Brightside ABA Services provides fee-for-service ABA services that focus on skill development and a variety of behavioural goals. Brightside provides services to individuals with diagnoses such as ASD, ADHD, FASD, and developmental disability. For more information about Brightside please visit:

www.brightsideabaservices.com

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Our Commitment

Under the leadership of Sunbeam's Chief Executive Officer, and governed by Sunbeam's Board of Directors, the Sunbeam Community continues to earn the trust of the individuals and families we support. Throughout its history, Sunbeam has developed a strong and collaborative relationship with the Ministry of Children, Community and Social Services (MCCSS), as we are relied upon for the innovative and person-centered, programs and services delivered across the Sunbeam Community.

"

It was wonderful meeting with our **Assessor through** the DSO. We felt very comfortable providing the personal information to help with our application. She helped us sort through all the difficult information and questions. We felt lucky to get her as our assessor!

-Parent



"



The Start of a Journey

In the fall of 2019, Sunbeam's Board of Directors reviewed feedback received from an engagement and awareness scan of the communities we serve. Although our communities recognized our name, this review identified gaps in community awareness and understanding of the current depth and breadth of programs, services and supports provided by Sunbeam. There was clearly a need to get the word out about Sunbeam's growth and development, who we are today, and what lays ahead.

What's in a Name

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After careful consideration, the Board of Directors commenced a process to legally change the organization's name from "Sunbeam Centre" to "Sunbeam Community & Developmental Services".

This new name is more reflective of the extensive range of services and supports we provide, and better reflects Sunbeam's trusted reputation for compassionate care and trusted services.

Sunbeam's New Name, New Look and Same Trusted Commitment to Service

Fast Forward to 2020

A new logo was also developed for Sunbeam Community & Developmental Services, to represent the modern, innovative and inclusive organization that we have become. At the same time, a new website was launched for Sunbeam Community & Developmental Services, with a focus on ease of use and accessibility. We are continuing to introduce more ways to engage with our clients, their families, our staff and volunteers, and our community.

Staying True to Our Roots

From its beginnings in 1956 when Pieter and Johanna Vos first welcomed a child with a developmental disability into their family home, Sunbeam has remained true to its roots through its commitment to supporting exceptional individuals regardless of ability and capability, and their families, in the communities we serve.



2019 – 2020 Program **& Service Highlights**

In 2019/20 more than 14,000 children, youth, adults, older adults and families received services and supports from Sunbeam Community & Developmental Services.

Programs	Service Recipients and Results	
Sunbeam Community Living Services		
Residential Group Homes	92 persons served at 16 residential group homes	
Caregiver Respite	1,210 respite nights for 29 persons	
Day Program & Summer Camp	Over 8,700 attendance days serving 65 persons	
Passport Programming	125 persons	
Seating Clinic	120 consultations serving 114 persons	
Specialized Dental Clinic	52 persons receiving one or more treatments	
Communities Supported	Waterloo Region	

Sunbeam Developmental Resource Centre		
Service Coordination	651 persons and families	
Resource Referrals	336 resource level referrals	
Autism Spectrum Disorder Services	95 consultations	
Behavioural Services	185 consultations	
Coordinated Service Planning	167 persons	
Social Work Services	227 consultations	
Health Education	36 consultations	
Information and Support Workshops	277 attendees	
Fetal Alcohol Spectrum Disorder: Support Coordination, Workshops, Caregiver Training	76 persons and families	
Family Supports Ontario Autism Program	164 resource level supports	
Speech and Language Services	96 consultations	
Referrals for Respite Services Registry	53 referrals	
Respite Coordination	27 persons and families	
Service Resolution / Service Solutions	76 persons and families	
Passport Community Development	125 persons and families	
Transitional Aged Youth Supports, Quality Review of Outside Paid Resources and Family Home Program	87 persons	
Total Individuals and Families Served	Over 2,000 persons and families, annually	
Communities Supported	Waterloo, Halton & Peel Regions, Wellington & Dufferin Counties	



2019 – 2020 Program & Service Highlights continued

Programs	Service Recipients and Results	
Developmental Services Ontario – Central West Region		
Intake	936 persons	
Information Provision	4,534 information responses	
Housing Navigation	1,547 persons	
Outreach	2.463 persons	
Triaging	2,443 service responses	
Eligibility Confirmations	854 persons	
Assessment of Support Needs	674 persons	
Connecting Individuals to Available Services	360 service responses	
Urgent Response	100 service responses	
Total Individuals and Families Served	Over 11,500 persons and families, annually	
Communities Supported	Waterloo, Halton & Peel Regions, Wellington & Dufferin Counties	

Seeing all the happy faces has brought sunshine into my life and has given my gift a meaning. I have learnt that it's nice to be important, but it's more important to be nice.

- Community Volunteer





"

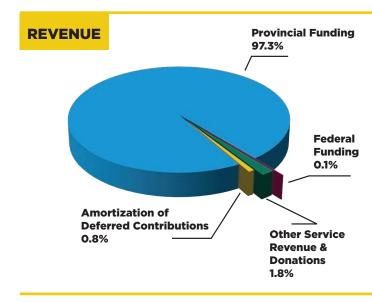
11 Love is sharing your time and talents with one another. Residents fill my heart with great joy especially in the pool. It is the caring that brings me back.

"

- Volunteer, and retired Sunbeam staff member

2019 - 2020 **Financial Highlights**

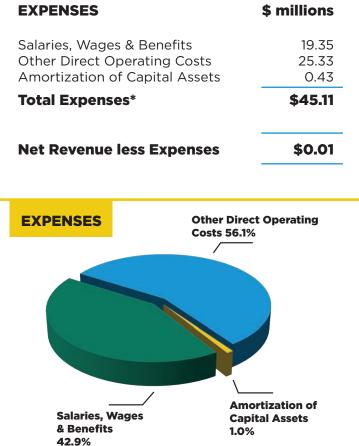
REVENUE	\$ millions
Provincial Funding Federal Funding Other Service Revenue & Donations Amortization of Deferred Contributions	43.91 0.05 0.79 0.37
Total Revenue	\$45.12



Statement of Financial Position as at March 31, 2020 \$ millions ASSETS 6.37 **Current Assets Capital Assets** 4.96 **Total Assets** 11.33 LIABILITIES 5.03 **Current Liabilities** 3.25 **Deferred Capital Contributions Total Liabilities** 8.28 **NET ASSETS**

Investment in Capital Assets Unrestricted

Total Net Assets and Liabilities



^{*} Administration costs represent 4.1% of total expenses

1.64 1.41
 11.33



SUNBEAM ANNUAL LONG SERVICE **AWARD RECIPIENTS**

Long service awards are presented each fall to recognize employees who have achieved service milestones of 5, 10, 15, 20, 25, 30, 35, 40 and 45 years of service.

Fall 2019 Long Service Award Recipients:



Thank You to **Our Volunteers**

Volunteers enrich the lives of our clients by engaging in meaningful socialization. bringing a change of pace, another friendly and familiar face, and encouraging our clients to have fun and let loose in a safe and welcoming environment. Volunteers bring their life experience, their skills and talents, and their loving compassion which positively impacts the emotional and social well-being of the individuals we serve. Sunbeam's Volunteers typically serve in a variety of ways, such as friendly visits, day program assistance, outings and special events, therapy assistance, music performers and instructors, recreation assistance, gardening, seasonal decorating and celebrations, and more.

Please visit our website at www.sunbeamcommunity.ca and click on "Volunteer With Us" if you would like to learn more about volunteer opportunities with Sunbeam.



In 2019/20 Sunbeam hosted 44 student placements in program areas including Direct Support Workers, Personal Support Workers, **Registered Practical Nurses, Registered Nurses, Recreation & Leisure, Criminal Justice, Finance, and Administration**

Thank you

And to **Our Students**

Every year, Sunbeam is pleased to offer student placements within various program areas across the organization to introduce serving in the Developmental Services sector as a possible career path for the next generation. Through partnerships and collaboration with colleges, universities and other professional associations, Sunbeam is committed to offering these enriching placement opportunities to students who are eager to expand their experience and knowledge.

The students benefit from the first-hand experience working alongside Sunbeam staff, gaining insights and learnings, and making connections with the clients we serve, and the staff who support them.

In 2019/20 our 135 Community Volunteers contributed over 3,500 hours of their time to enrich the quality of life of the individuals we are privileged to serve.



Sincere Appreciation of our Donors



Sunbeam relies on the generous financial support of our donors and supporters to ensure the highest quality of programs, services, technology, equipment and capital improvements, as well as enabling innovation and best practices. The support of our donors makes such a positive difference in the lives of our persons served. Thank you.

Individuals & Families

Sharon Adams Floyd Ashley **Dianna Atkins** Bergthor Bergman Karen Boettger John & Susan Bowey Brenda Bray Ted and Mary Brough Ben Brown Bruce Brubacher Garry & Irene Bruce **Richard & Christa Bruce** Hart Bueckert Jim & Maryanne Cahill Chiara Caldarelli Christine Caldarelli Brian Campbell Antonio Carlucci Michelle Carr Helen Chiarelli Colleen Chisamore Catherine Chong Andy Clow Larry & Jennifer Conran Elysia Cook

Leslie Cooke Stewart & Brenda Cope Shirley Criger Paul & Connie D'Hondt Karl & Vicki Dick Kenneth & Irene Diebold Carl Doerbecker Michelle Eccles Denise Frasson Donald Freeman Margaret Forwell Ken & Susan Frid Adriana Garcia Roy & Marlene Gilles Rose Grominsky Sherry Grominsky Murray Haase Glen & Patricia Hahn Amy Haid Sara Harrold Gerald Heffler Philip Hennelly Martin & Ingrid Hesch Mary Ann Hicks Stephen Hickson

The Hind Family Diane Hoffarth Phil & Bette Honsinger Annette Hrab Ruth Huehn Cheryl Hugill Don & Sandra Husser Rob & Courtney Inglis Anne Jack Roderick & Alberta Jack Mark Jaglowitz Darrell & Florence Jantzi Dennis & Patricia Jenkins Kathy Jolicoeur David Jones Betty Karl Jean Kleinknecht Marlene Knechtel John Kroisenbrunner Lore Kump Raymond & Dolly Kuntz Katrin Kuttis Alison Laverty Brian Laverty Johann Leinweber

John Lengyell Louise Leonard Joel Levesque Zed Li Lindsay Libes Irmgard Logemann Neil Main Michael & Maureen Mahony Peggy Martin Mas Matsui Berry & Lola May Robert McCormick Grant McDonald Sam McElrea Marg McLellan Dennis & Dagmar Meyer Karen Milley Dianne Musselman Shamendree Naidoo Gordon & Joy Neufeld Eric Offak Vic & Mary Ostrowski David Otto

Kourtney Payne-Short	Evelyn Shantz
David & Deb Pickles	Philip & Susan Shantz
Andrelle Quammie	Maddalena Skowron
Lynda Reier	Lois Smith
Penny Reitzel	Gerald Smitham
Alice Roeder	Ben & Paula Spengen
Kamaldeep Sandhoo	Andy & Laurie Staller
Lorraine Satchell	Ronald & Susan Stark
Ernie Scholtz	Paul Steckle
Judy Scholtz	Gerry Steingart &
Judith Schwark	Elizabeth Klassen
Joan Seabrook	Donna Stephens
Manfred & Doreen Seidl	Paul & Catherine Strauss

Corporate Partners

Equitable Life of Canada Erican Hospitality Ltd. FLOW Office Wisdom Inc Gateway Property Mgmt. Corp. The Edelweiss Tavern La Creme Decor Lions Club of St. Jacobs Martin Mills Inc. May Court Club of Kitchener-Waterloo

Princess Auto - Store 15 Rotary Club Kitchener-Conestoga Schiedel Construction Inc. Toyota Motor Manufacturing Canada Inc. Upper Grand District School Board Vintage Fire & Life Safety Woodhouse Group

" Thank you Sunbeam for bringing a bit of sunshine into the lives of so many - whether residents, staff or volunteers like myself - by creating spaces of dignity, respect, and joy. I am so grateful to have such an impactful, critical organization in our community!

- Community Volunteer

Maryanne Szuck James & Vikki Tait Alex & Laura Thies Zelda Thomas Mary-Ann Ungar Jim Veitch George & Carla Wallace Tammy Wanklin Elias Weber Helen Weber John & Wendy Weber Hans & Ursula Weiss **Richard Weiss**

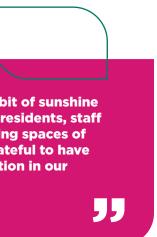
David Westfall Colin Westman & Ms. Margaret Voll Gary Whetung Eleanor Whitelock **Richard & Fileen** Wilhelm Sandra Wismer Tim Wilson John Wittnebel Heather Woodley Stan Wrobel Susi Zybura

Community & Foundations

Ross & Doris Dixon **Charitable Foundation**

The Savvas Chamberlain Family Foundation

The Culleen & Donald Kurt Foundation





Support from our Community



"Our team at Equitable Life from the Legal and Compliance department looks forward to getting out of the office for one day each year and heading to Rothsay to do some gardening. We enjoy the work which is very different than sitting in front of a computer for 8 hours a day! We are glad to be able to make the contribution to Rothsay each year."

- Steve Jennings, Equitable Life of Canada

"At Toyota Motor Manufacturing Canada, the health and safety of our Team Members is one of our top priorities, and we apply the same mindset to our philanthropic program supporting the health of the members of our community is a natural extension for us. We see these qualities reflected in how the Sunbeam Centre provides care for children, youth, and adults in Waterloo Wellington, Halton, Peel and Dufferin. When the Sunbeam Centre told us about their need for critical medical equipment that would reduce risk by avoiding residents needing to travel to and from hospitals for tests, we immediately saw an alignment of priorities. The funding we provided both allowed the purchase of the equipment, and also funded staff training on the new equipment. Another core belief at Toyota is respect for people. Ensuring members of our community have access to the care they need shows respect for all people and supports their well-being.

Thank you to Sunbeam for providing these essential services to our community. We are pleased to partner with Sunbeam to support the health of members of our community."





"In February I had the honour of spending an afternoon volunteering at Sunbeam Center as part of Vidyard's Give Back days. On a sunny winter afternoon, I spent a few hours with 8 of my colleagues at Sunbeam Center. Those few hours were so fulfilling, I had the pleasure of helping to paint nails, do crafts, and play games with a great group. Meeting the residents, clients and staff of Sunbeam was an incredibly eye-opening experience. In the time I was there I learned so much and left with so much appreciation and admiration for what Sunbeam's staff offer their clients. I am so grateful to have had the experience of volunteering at Sunbeam and hope to return soon!"

- Emily Miller, Vidyard



WE WELCOME OUR LATEST HOME!

Birchmount House is our newest residential group home in Waterloo Region



Learn more about all of our residential group homes at: sunbeamcommunity.ca



2749 Kingsway Drive Kitchener, Ontario N2C 1A7 519-893-6200

If you would like to make a donation to Sunbeam or if you would like learn more about our programs, services and innovations and the areas of greatest financial need, please contact our Manager, Community Engagement at: (519) 893-6200 extension 233.

Sunbeam Community & Developmental Services is a registered charity, registration number: 108050899 RR 0001.

www.sunbeamcommunity.ca



To contact Sunbeam Developmental Resource Centre visit: **www.sdrc.ca**



To contact Community Living Services visit:

www.sunbeamcommunity.ca



Central West Region

To contact Developmental Services Ontario visit:

www.dsocwr.ca

